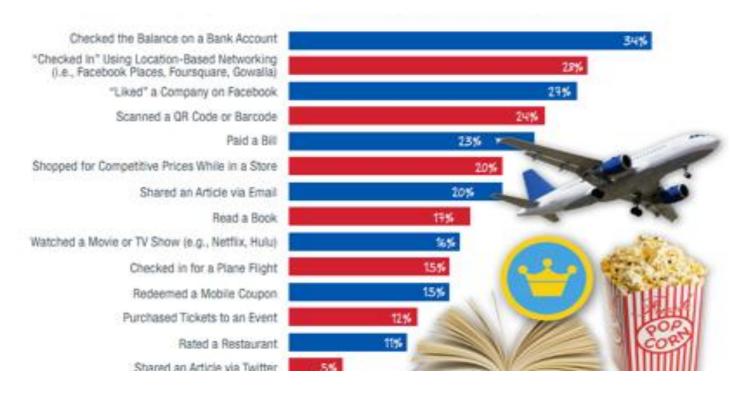


Smart Banking

efocus

Slavomír Pšenák, slavomir_psenak@datalan.sk

Mobile banking more popular than a Facebook?



Mobile Dependence Day, ExactTarget report on mobile usage, 2012



Competition is heating up

Payment area competition

- Foreign banks
- Non banks
 - Mobile operators
 - Digital payment companies
- Deposit area competition
 - FPM applications (financial portfolio management)
- Channel competition
 - Agregators/independent app providers mostly US, cumbersome EU adoption



Mobile future looks bright

- Increase almost 60% in mobile banking take-up, concluding that mobile banking has now moved from a "nice-to-have" to a "must-have". (2011, Javeline Strategy and Research)
- Major European banks report a jump of more than 50% in banks planning to launch some mobile banking application. (2011, McKinsey)
- A bump of 45% on a year to year basis of consumers using mobile banking. (approx. 14% of all mobile users in the US) (2011, Comscore research)
- Starbucks (reporting 20 million mobile transactions) and Paypal (expecting \$3.5 billion of mobile transactions in 2011) with strong growth in mobile banking



Mobile banking is not Internet Banking on mobile

- Broader reach higher usage (in theory)
- Serve the needs of customers **without constraints** of time or location
 - Leveraging time/location data to tailor experience and offerings
- Message based transactional architecture vs. session based rich content service
- Different security paradigm
 - Higher levels of security can be implemented on mobile devices
- User experience **expectations are much higher** (iPhone effect)
 - The number of functionalities is less important to how usable they are
- Easy to be ignored by clients if not done right...



Utilizing unique features of mobile devices

- Internet connectivity alternatives
 - SMS, USDD, STK, WAP
 - Usage in mobile payments
 - Cumbersome use vs. cost
- Ideal dual authentication implementation
 - Encryption keys distribution
 - OTP distribution
- Client identification/authentication towards the bank
- Cross channel integration (mobile/branch) Myslíme o krok vpred ...

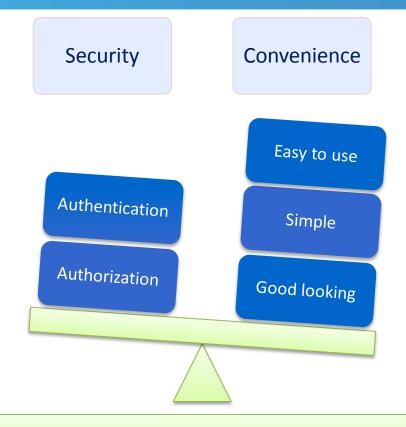


4 key attributes of successful mobile banking application





... and the 5th - Security



Customers need to FEEL SECURE as much as possible



NFC – potential game changer?

- Marginal business model today
- Low NFC devices penetration
 - Bright future predicted (reality still lacking behind predictions)
 - GSMA promises
- **Complex** infrastructure and **changes needed** for mainstream adoption
 - Changes on merchants and bank sides
 - Devices <> client assignment
 - AML, risk systems adoption
 - HW, SW but also processes

Mobile banking as a preparation for NFC rollout

• Ideal way to ramp up for NFC wave



Show me the money

• The initiative should not be started without clear strategy about:

- New revenue sources
 - New types of transactions
 - Protection of funds
- Loyalty improvement and share growth
 - Mostly in non traditional segments
- Cost reductions
 - Business process redefinition
 - Risk mitigation, fraud prevention
- New products development
 - Partnerships, remittance, mobile operators



Mobile "stragedy"

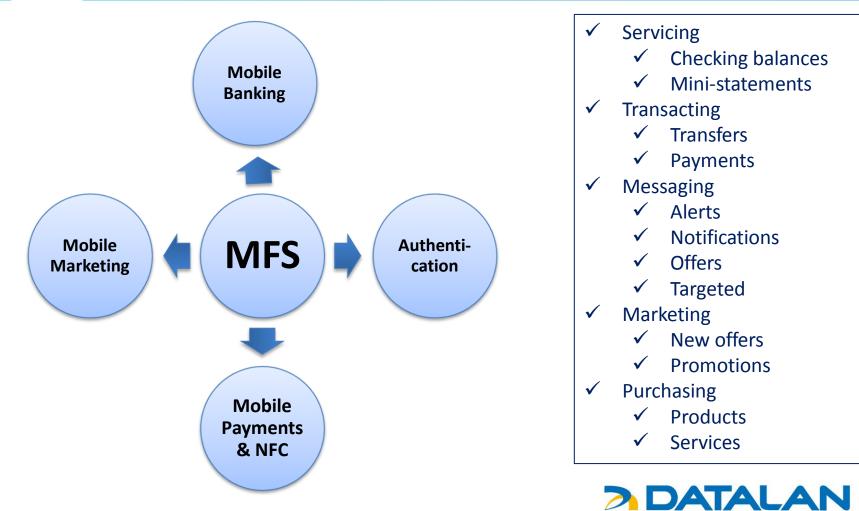
- Ad-hoc activities without clear bottom line impact
 - Mobile initiative for 500 000 subscribers can show up to 15% ROI (2011, US, Forrester)
 - "Nearly all the interactions on mobile so far have been checking balances" (2011, Gartner)
- Completeness fail
 - downloadable apps, mobile browsers, SMS-based services, phones, tablets (pick the ones missing)
 - Siloed applications without common direction
- Versatility and agility
 - Applications inadaptable to trends and needs
 - Vendors without strategy and means to deliver
- Test, test, retest
 - Launch untested code/ situation
 - Rely solely on internal testing resources







Smart Banking Mobile Financial Services



T WORKS

Initial Business Functions

Application access:

- Registration / initialization
 - Password registration (Web/OTP token additional authorization)
- Login to application
 - Application password

Public Zone:

• Homepage

- Navigation to SmartBanking homepage (Private access)
- Navigation to Main contact page (Public access)
- Public/ Main contact page
 - Bank contacts details (Main bank address/ main call-centre contact/ main email contact)

General functions:

Private mailbox

- List of read / unread messages from Bank
- Application Settings
 - User settings modification functionality

Private SmartBanking:

- Private Homepage
 - Navigation to SmartBanking functionality
- List of Accounts
 - List of Accounts
 - Account balances
 - Change of selected parameters of account
 - Account movements
 - Create payment order from selected movement
- Payment order
 - Create payment order
 - Payment order confirmation

Application Look & Feel





Application Security

- Multi-Factor authentication during registration
 - IB Name, IB Password, SMS/GRID/OTP token
- User set password for short time sessions
- No personal data stored on device
- Device timeout
 - Inactive user, locked device, inactive app.
- CSR Lock-out
 - immediately lock the app on a lost phone and reinstate it if found
- Built-In OTP generator
 - Can be reused for Banks internal purpose
- Communication encrypted via TLS
- Message level security
 - Token iteration for every action request
- Based on Well-Known and proven Ciphers
 - RSA 2048b, AES256, HMAC_SHA256, SHA256



What do I need to start?

- Integration concept and definition of interfaces
- Security integration concepts
- Application design customization
 - customization according to bank design guide (logo, colors, background, fonts, etc.)
 - promo landing page design
- App Store & Android market registration





